

COMBINED DECLARATION AND POWER OF ATTORNEY
FOR PATENT APPLICATION

As the below-named inventor, I hereby declare that:

My residence, post office address and citizenship are as stated below under my name.

I believe that I am the original, first and sole inventor of the subject matter which is disclosed and claimed in the patent application entitled AXIAL-FLOW OUTBOARD JET PROPULSION UNIT, the specification of which is attached hereto, and for which a patent is sought.

I hereby state that I have reviewed and understand the contents of the above-identified patent application, including the claims.

I acknowledge the duty to disclose to the U.S. Patent and Trademark Office all information which is material to patentability (as defined in Title 37, Code of Federal Regulations, Section 1.56(a)) in connection with examination of this application.

I hereby direct that all correspondence and telephone calls in connection with this application be addressed to: Dennis M. Flaherty, Esq., Ostrager Chong & Flaherty LLP, 825 Third Avenue, 30th Floor, New York NY 10022.

I hereby appoint John H. Pilarski (Reg. No. 33,028) of Outboard Marine Corporation, 100 Sea Horse Drive, Waukegan, Illinois 60085-2195; Dennis M. Flaherty (Reg. No. 31,159), 825 Third Avenue, 30th Floor, New York New York 10022-7519; and Joshua S. Broitman (Reg. No. 38,006), 825 Third Avenue, 30th Floor, New York New York 10022-7519, jointly and severally, to be the attorneys of record, with full power of substitution, delegation and revocation, to prosecute this application, to make

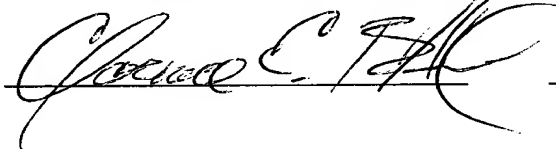
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alterations and amendments therein, to receive the patent and to transact all business in the Patent and Trademark Office connected therewith.

I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon.

Full name of sole inventor: CLARENCE E. BLANCHARD

Inventor's signature:



12/12/20
DATE

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